MISC Group Structure

As at 26 February 2024
* Excluding Dormant Companies and Companies In Liquidation

GAS ASSETS & SOLUTIONS (GAS)

	GC Tankers Sdn. Bhd. Vestment Holding and Provision of Management Services)	100%
D	Seri Camellia (L) Private Limited (Shipping)	100%
0	Seri Cenderawasih (L) Private Limited (Shipping)	100%
0	Seri Cempaka (L) Private Limited (Shipping)	100%
0	Seri Camar (L) Private Limited (Shipping)	100%
0	Seri Cemara (L) Private Limited (Shipping)	100%
0	Puteri Delima (L) Pte. Ltd. (Shipping)	100%
0	Puteri Intan (L) Pte. Ltd. (Shipping)	100%
0	Puteri Nilam (L) Pte. Ltd. (Shipping)	100%
0	Puteri Zamrud (L) Pte. Ltd. (Shipping)	100%
	teri Delima Satu (L) Pte. Ltd. pping)	100%
	teri Firus Satu (L) Pte. Ltd. ipping)	100%
	teri Nilam Satu (L) Pte. Ltd. ipping)	100%
	teri Intan Satu (L) Pte. Ltd. ipping)	100%
	teri Mutiara Satu (L) Pte. Ltd. iipping)	100%
	teri Zamrud Satu (L) Pte. Ltd. ipping)	100%
	rtovenere and Lerici (Labuan) Private Limited vestment Holding)	100%
0	Portovenere and Lerici (Singapore) Pte. Ltd. (Shipping)	100%
0	Polaris LNG One Pte. Ltd. (Owning and Operating LNG Ships for the Transportation of LNG)	100%
0	Polaris LNG Two Pte. Ltd. (Owning and Operating LNG Ships for the Transportation of LNG)	100%
O	Polaris LNG Three Pte. Ltd. (Owning and Operating LNG Ships for the Transportation of LNG)	100%
•	Polaris LNG Four Pte. Ltd. (Owning and Operating LNG Ships for the Transportation of LNG)	100%
•	Seri Everest (Singapore) Pte. Ltd. (Owning and Operating VLEC for the Transportation of Liquefied Ethane and/or Liquefied Petroleum Gas)	100%
	Seri Elbert (Singapore) Pte. Ltd.	100%

	Fori Erlana (Financesa) Pho I t-1	100%
v	Seri Erlang (Singapore) Pte. Ltd. (Owning and Operating VLEC for the Transportation of Liquefied Ethane and/or Liquefied Petroleum Gas)	100%
•	Seri Emory (Singapore) Pte. Ltd. (Owning and Operating VLEC for the Transportation of Liquefied Ethane and/or Liquefied Petroleum Gas)	100%
•	Seri Emei (Singapore) Pte. Ltd. (Owning and Operating VLEC for the Transportation of Liquefied Ethane and/or Liquefied Petroleum Gas)	100%
•	Seri Emperor (Singapore) Pte. Ltd. (Owning and Operating VLEC for the Transportation of Liquefied Ethane and/or Liquefied Petroleum Gas)	100%
•	Oasis LNG No 1 Pte. Ltd. (Shipping)	25%
•	Oasis LNG No 2 Pte. Ltd. (Shipping)	25%
•	Oasis LNG No 3 Pte. Ltd. (Shipping)	25%
•	Oasis LNG No 4 Pte. Ltd. (Shipping)	25%
•	Oasis LNG No 5 Pte. Ltd. (Shipping)	25%
•	Oasis LNG No 6 Pte. Ltd. (Shipping)	25%
•	Oasis LNG No. 7 Pte. Ltd. (Shipping)	25%
•	Oasis LNG No. 8 Pte. Ltd. (Shipping)	25%
•	Oasis LNG No. 9 Pte. Ltd. (Shipping)	25%
•	Oasis LNG No. 10 Pte. Ltd. (Shipping)	25%
•	Oasis LNG No. 11 Pte. Ltd. (Shipping)	25%
•	Oasis LNG No. 12 Pte. Ltd. (Shipping)	25%
•	Polestar One (S) Pte. Ltd. (Chartering and LNG Trading Activity)	100%
	C PNG Shipping Limited vestment Holding)	100%
	s Asia Terminal (L) Pte. Ltd. evelopment and Ownership of LNG Floating Storage Units)	100%
	ure Horizon (L) Pte. Ltd. rrying on LNG Carriage and LNG Bunkering Operations)	51%
	a LNG Transport Sdn. Bhd. ip Owning and Ship Management)	51%
	a LNG Transport Dua Sdn. Bhd. ip Owning, Ship Management and Investment Holding)	51%
•	Diamond LNG Shipping 5 Pte. Ltd. (Owning and Chartering LNG Vessel)	25.5%
•	Diamond LNG Shipping 6 Pte. Ltd. (Owning and Chartering LNG Vessel)	25.5%

MISC Group Structure

As at 26 February 2024
* Excluding Dormant Companies and Companies In Liquidation

PETROLEUM & PRODUCT SHIPPING			
ISC Tanker Holdings Sdn. Bhd.	100%	AET MCV Gamma L.L.C.	100
nvestment Holding) MISC Tanker Holdings (Bermuda) Limited	100%	(Marine Transportation Services)	10
(Investment Holding) AET Tanker Holdings Sdn. Bhd.	100%	AET Agencies Inc. (Shipping Agent and Lightering Services)	10
(Investment Holding) AET Pte. Ltd.	100%	AET Offshore Services Inc. (Lightering Services)	10
(Investment Holding) AET Singapore Holdings Pte. Ltd. (Investment Holding)	100%	AET Lightering Services L.L.C. (Marine Transportation Services and Lightering Services)	10
AET Shuttle Tankers II Pte. Ltd. (Ship Owning and Marine Transportation	100%	ELS Lightering Services S.A. (Lightering Services)	50
Services) AET Labuan Pte. Ltd. (Investment Holding)	100%	Akudel S.A. (Lightering Activity)	4
AET DP Shuttle Tankers Sdn. Bhd. (Ship Owning and Marine Transportation Source)	100%	Cawerty S.A. (Lightering Activity)	4
Transportation Services) •• AET Shuttle Tankers Sdn. Bhd. (Ship Owning)	100%	Zascul S.A. (Lightering Activity)	50
AET UK Limited (Management Services and Commercial Management)	100%	Lifisol S.A. (Provision of Oil Spill Prevention and Response Services)	-
◆ AET Sea Shuttle AS (Ship Owning and Marine Transportation Services)	95%	Ship Service S.A. (Ship Management Services)	5
AET Sea Shuttle II AS (Ship Owning and Marine)	95%	Paramount Tankers Corp. (Investment Holding)	10
Transportation Services) • AET Norway AS (Management Services and Polated	100%	Atenea Services S.A. (Ship Owning and Marine Transportation Services)	10
(Management Services and Related Activities) AET DP Shuttle Pte. Ltd.	100%	Hendham Enterprises Ltd. (Ship Owning and Marine Transportation Services)	10
(Ship Owning and Marine Transportation Services) AET DP Shuttle II Pte. Ltd.	100%	Odley Worldwide Inc. (Ship Owning and Marine	10
(Ship Owning and Marine Transportation Services)		Transportation Services) Oldson Ventures Ltd. (Ship Overlap and Marian	10
AET Shuttle Tankers III Pte. Ltd. (Ship Owning and Marine Transportation Services)	100%	(Ship Owning and Marine Transportation Services) Twyford International	10
AET Bermuda Holdings Limited (Investment Holding)	100%	Business Corp. (Ship Owning and Marine Transportation Services)	
(Ship Owning and Marine Transportation Services)	100%	Zangwill Business Corp. (Ship Owning and Marine Transportation Services)	10
AET Tankers Pte. Ltd. (Ship Owning and Marine Transportation Services)	10070	AET Holdings (L) Pte. Ltd. (Investment Holding)	10
AET Singapore One Pte. Ltd. (Ship Owning)	100%	AET Petroleum Tanker (M) Sdn. Bhd. (Ship Owning and Marine Transportation Services)	10
AET Inc. Limited (Ship Owning and Marine Transportation Services)	10070	AET Malaysia One Sdn. Bhd. (Investment Holding)	10
AET Labuan One Pte. Ltd. (Ship Owning) AET Bermuda One Limited	100%	AET Brasil Servicos Maritimos Ltda (Crew Management)	10
(Ship Owning)		Services)	3.0
 AET STS Limited Inc. (Marine Transportation Services) AET Tankers (Suezmax) Pte. Ltd 		AET Brasil Servicos STS Ltda (Marine Transportation	10
(Ship Owning)	. 20070	Services and Lightering Services)	

MISC Group Structure

As at 26 February 2024

* Excluding Dormant Companies and Companies In Liquidation

PETROLEUM & PRODUCT SHIPPING (CONT'D)

AET MCV Delta Sdn. Bhd. (Investment Holding)	100%
● AET MCV Alpha L.L.C. (Ship Owning)	100%
● AET MCV Beta L.L.C. (Ship Owning)	100%
AET Product Tankers Sdn. Bhd. (Ship Owning and Marine Transportation Services)	100%
AET Tankers VLCC II Sdn. Bhd. (Ship Owning and Marine Transportation Services)	100%
AET Tankers VLCC III Pte. Ltd. (Ship Owning and Marine Transportation Services)	100%
AET Tankers VLCC IV Pte. Ltd. (Owning, Chartering and Operating of Vessel)	100%
AET Tankers VLCC V Pte. Ltd. (Owning, Chartering and Operating of Vessel)	100%

OFFSHORE BUSINESS

	GC Offshore Holdings (Brazil) Sdn. Bhd. vestment Holding)	100%
0	MISC Offshore (USA) LLC (Providing Support Services in the Bidding and Execution of Offshore Deepwater FPSO Projects)	100%
D	Brazilian Deepwater Floating Terminals Limited (Construction of FPSO)	49%
0	Brazilian Deepwater Production B.V. (Chartering of FPSO)	49%
0	Brazilian Deepwater Production Limited (Chartering of FPSO)	49%
0	Brazilian Deepwater Production Contractors Limited (Operation and Maintenance of FPSO)	49%
	Operacoes Maritimas em Mar Profundo Brasileiro Ltda (Operation and Maintenance of FPSO)	49%
	C Offshore (Americas) Holdings Pte. Ltd. vestment Holding)	100%
•	MISC Offshore (Singapore) Pte. Ltd. (Owning and Leasing of FPSO Unit)	100%
0	MISC Offshore Services Pte. Ltd. (Provision of Operations and Maintenance Services for Deepwater Offshore Assets)	100%
	MISC Serviços de Petróleo do Brasil Ltda. (To Operate and Maintain Marine Units for the Exploration and Production of Oil and Natural Gas in Brazil and to Provide any Services Related to Such Activities)	100%
	C Offshore Floating Terminals (L) Limited vning Offshore Floating Terminals)	100%
	C Offshore Floating Terminals Dua (L) Limited vning Offshore Floating Terminals)	1009
	laysia Offshore Mobile Production (Labuan) Ltd. vning Mobile Offshore Production Units)	1009
	laysia Offshore Mobile Production Dua (Labuan) Ltd. ovision of Professional Services to Oil and Gas Industry)	1009
(Ov	nusut-Kakap Semi-Floating Production System (L) Limited valing and Leasing of Semi-Submersible Floating Production stem)	1009

^{**} Listed on the Main Market of Bursa Malaysia Securities Berhad.

OFFSHORE BUSINESS (CONT'D)

Malaysia Vietnam Offshore Terminal (L) Limited (FSO Owner)	51%
Malaysia Deepwater Floating Terminal (Kikeh) Limited (FPSO Owner)	51%
Malaysia Deepwater Production Contractors Sdn. Bhd. (Operating and Maintaining FPSO Terminals)	51%
FPSO Ventures Sdn. Bhd. (Provision of Operations and Maintenance of FPSO, FSO, MOPU, FLNG and Fixed Facilities and Management Consultancy to the Oil and Gas Industry)	20%
Vietnam Offshore Floating Terminal (Ruby) Ltd. (FPSO Owner)	40%
Mekar Bergading Offshore Floating (L) Limited (Owning, Operation and Maintenance of FSO Vessels)	100%

MARINE & HEAVY ENGINEERING

aysia Marine and Heavy Engineering Holdings Berhad** estment Holding)	66.5%
Malaysia Marine and Heavy Engineering Sdn. Bhd. (Provision of Oil and Gas Engineering and Construction Works, Marine Conversion and Repair Services)	66.5%
Malaysia Marine and Heavy Engineering Saudi Limited (Provision of Engineering, Procurement, Construction, Installation and Commissioning Services for Offshore and Onshore Facilities)	66.5%
MHS Integrated Engineering Sdn. Bhd. (Plant Turnaround and Shutdown Maintenance)	66.5%

MARITIME EDUCATION & TRAINING

Malaysian Maritime Academy Sdn. Bhd.	100%
(Education and Training for Seamen and Maritime Personnel)	

INTEGRATED MARINE SERVICES

	glestar Marine Holdings (L) Pte. Ltd. ovision of Integrated Marine Services and Investment Holding)	100%
0	Eaglestar Shipmanagement (L) Pte. Ltd. (Provision of Ship Management and Marine Related Services)	100%
0	Eaglestar Marine (S) Pte. Ltd. (Hiring of Personnel)	100%
0	Eaglestar Shipmanagement (5) Pte. Ltd. (Provision of Ship Management and Marine Related Services)	100%
	Seaglestar Shipmanagement (USA) LLC (Provision of Ship Management and Marine Related Services)	100%
0	Eaglestar Shipmanagement GAS (5) Pte. Ltd. (Provision of Ship Management and Marine Related Services)	100%
Ð	Eaglestar Shipmanagement Ventures (S) Pte. Ltd. (Provision of Ship Management and Marine Related Services)	100%
	Sinostar Shipmanagement Pte. Ltd. (Newbuilding Construction Supervision, Project Management for Newbuilds, Ship Management and Other Related Services)	49%
0	Eaglestar Marine B.V. (Provision of Marine and Procurement Services)	100%
②	MISC Ship Management Sdn. Bhd. (Investment Holding)	100%
Ø	Eaglestar Marine (Malaysia) Sdn. Bhd. (Shipping Management)	100%

MISC Group Structure

As at 26 February 2024
* Excluding Dormant Companies and Companies In Liquidation

INTEGRATED MARINE SERVICES (CONT'D)

Eaglestar Marine India Private Limited (Provision of Crew Management Services)	100%
Eaglestar Marine (Philippines) Corporation (Provision of Crew Management Services)	24%
ES Marine Pte. Ltd. (Port, Shipping and Maritime-Related Consultancy Services, and Supporting Services to Water Transport)	100%
ES Crewing Pte. Ltd. (Ship Management Services Mainly Crewing)	100%
▶ ES Marine Servicos (Brazil) Ltda. (Provision of Marine-Related Technical Services, including Ship Management and Crew Management Services)	100%
	(Provision of Crew Management Services) Eaglestar Marine (Philippines) Corporation (Provision of Crew Management Services) ES Marine Pte. Ltd. (Port, Shipping and Maritime-Related Consultancy Services, and Supporting Services to Water Transport) ES Crewing Pte. Ltd. (Ship Management Services Mainly Crewing) ES Marine Servicos (Brazil) Ltda. (Provision of Marine-Related Technical Services, including

PORT MANAGEMENT & MARITIME SERVICES

MISC Maritime Services Sdn. Bhd. (Provision of Maritime Services and Consultancy and Maritime Audit)	100%
Sungai Udang Port Sdn. Bhd. (Operation and Management of Sungai Udang Port)	100%

DIGITAL VENTURES

	gellan X Holdings (L) Pte Ltd vestment Holding)	100%
0	Magellan X Pte. Ltd. (Providing Development of Software and Applications, Data Analytics, Processing and Related Activities)	95,239
	SOL-X Pte. Ltd. (Providing Health, Safety, Operations and Workflow Management Technology Solution)	95.23
	Spares CNX Pte. Ltd. (Providing Inventory Management and Procurement Systems)	95.23
	CHORD X Pte. Ltd. (Providing Data-Driven Solutions for Maritime and Industrial Machinery Application)	95.23
	MGLNX India Private Limited (Development of Software and Applications and Provision of Consultancy and Data Processing Services for Information Technology, Energy Industrial and Maritime Sectors)	95.23

OTHERS

MISC Capital (L) Limited (Special Purpose Vehicle for Financing Arrangement)	100%
MISC Capital Two (Labuan) Limited (Special Purpose Vehicle to Finance the Business Operations of MISC Berhad or Companies Controlled by It)	100%
MISC International (L) Limited (Investment Holding)	100%
MISC Agencies Sdn. Bhd. (Investment Holding)	100%
MISC Agencies (Netherlands) B.V. (Property Owning)	100%
MISC Berhad (UK) Limited (Commercial Operations)	100%
MISC Marine Services Holdings (L) Pte. Ltd. (Formerly known as MISC Strategic Services Holdings (L) Pte. Ltd.) (Investment Holding)	100%
MISC Assets Holdings (L) Pte. Ltd. (Investment Holding)	100%
MISC AET Holdings (L) Pte. Ltd. (Investment Holding)	100%
MISC GAS Holdings (L) Pte. Ltd. (Investment Holding)	100%
MISC GAS Tankers One (L) Pte. Ltd. (Investment Holding)	100%
MISC GAS Tankers Two (L) Pte. Ltd. (Investment Holding)	100%
Southern Gas Terminal (L) Private Limited (Provision of Supply, Operation & Maintenance of Liquefied Natural Gas Floating Storage Unit)	100%
Oasis LNG Destiny Pte. Ltd. (Ship Management Services and Accounting Services)	100%
MISC OBU Holdings (L) Pte. Ltd. (Investment Holding)	100%
MISC OBU One (L) Pte. Ltd. (Investment Holding)	100%
MISC OBU Two (L) Pte. Ltd. (Investment Holding)	100%